Guías para medir riesgos asociados a eventos climáticos y como mitigar sus efectos en la industria exportadora de alimentos









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#### **Bushfires**

NSW fires: state faces 'lethal' conditions as temperatures forecast to soar past 40C

RFS commissioner says despite lower wind speed on Tuesday, high temperature and low humidity will make it a 'difficult day' with the New South Wales bushfires













▲ NSW fires: the state is bracing for extreme bushfire conditions on Tuesday. Photograph: Saeed Khan/AFP via Getty Images

NSW is facing a potentially "lethal" cocktail of bushfire conditions with smoke pollution set to smother Sydney and temperatures to soar past 40C.



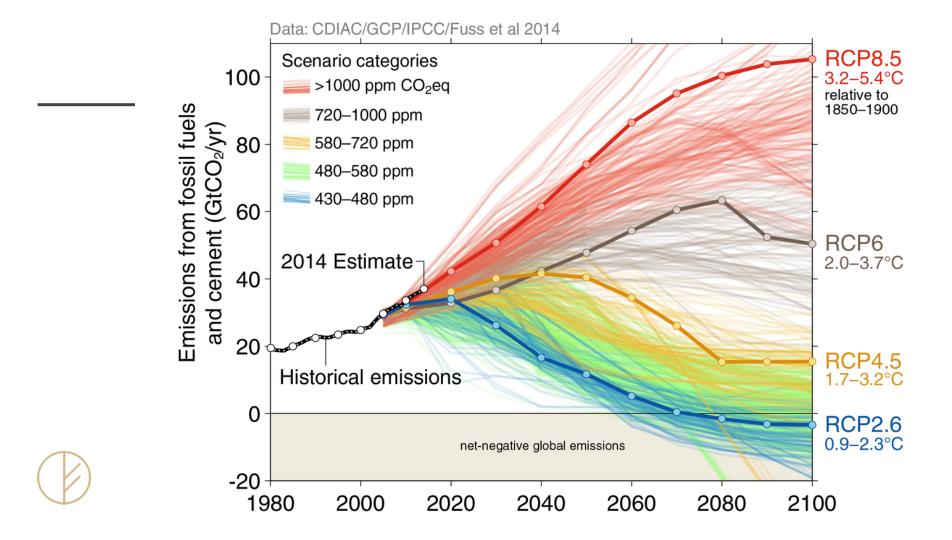


9 December 2018

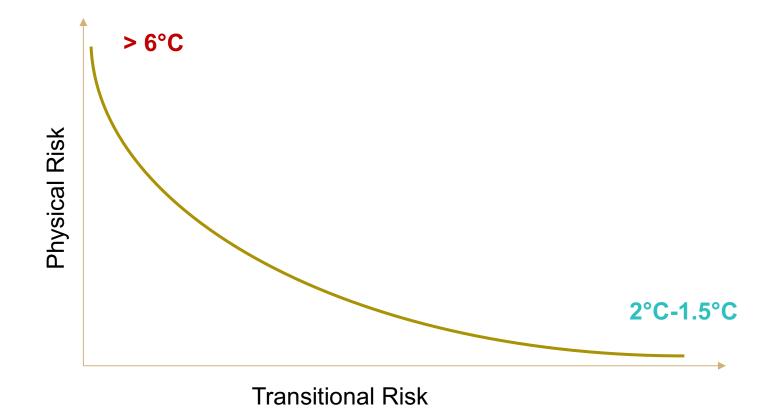


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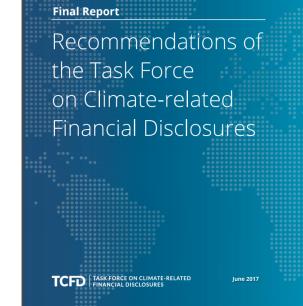
## Transition-Physical Risk Conceptual Trade-Offs





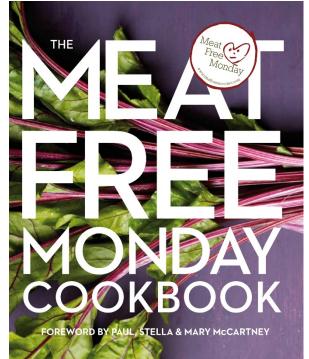
The Task Force on Climate-Related Financial Disclosures (TCFD) was **set up by the G20's Financial Stability Board** at the end of 2015 to develop a voluntary framework for companies to disclose the financial impact of climate-related risks and opportunities.

Over 500 companies are now supporters of the TCFD, including the world's largest banks, asset managers and pension funds, responsible for assets of nearly \$100 trillion





# Reduced market demand for higher-carbon products/commodities







# Reduced market demand for higher-carbon products/commodities







#### Increased demand for energy-efficient, lower-carbon products and services















#### **New technologies that disrupt markets**





## Reputation

#### Opportunity to enhance reputation and brand value





In 2017 our sustainable living brands grew

46%

faster than the rest of the business, and delivered

70%

of Unilever's turnover growth



UNILEVER.COM/sustainable-living







## Reputation

#### Risk of loss of trust and confidence in management





## Policy and Legal

# Increased input/operating costs for high carbon activities

The Washington Post
Democracy Dies in Darkness

**Climate and Environment** 

# The world needs a massive carbon tax in just 10 years to limit climate change, IMF says

The international organization suggests a cost of \$75 per ton by 2030.





## Policy and Legal

# Threats to securing license to operate for high carbon activities



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OCTOBER 8, 2019 / 3:34 AM / 2 MONTHS AGO

# Column: Miners rate social license, climate change as top concerns. Really? - Russell

Clyde Russell

6 MIN READ



LAUNCESTON, Australia (Reuters) - The top concern among global miners, for a second year running, is how to keep a social license to operate, especially amid rising pressure for the industry to tackle climate change.

But knowing what the main challenge is, and knowing what to do about it appear to be two different things.

A survey of global mining companies by consultants EY showed that 44% of executives ranked maintaining a social license to operate as their leading concern, with preparing for the workforce of the future the next most important challenge.





#### Policy and Legal

#### **Emerging concern about liabilities**



#### Climate change lawsuits are on the rise



Reporter

Dec 9, 2019 - 4.31pm

A rise in corporations being sued for climate change inaction in Australia and abroad has affirmed a warning by former royal commissioner Kenneth Hayne that a director's duty to act in the best interests of their company includes acting on climate change risk.

An emerging trend of companies being sued for not acting on climate change follows the path paved by other social issues such as the #MeToo movement and cyber security, according to Sarah Barker, head of climate risk governance at MinterEllison.







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#### Climate litigation could become like tobacco actions: Martijn Wilder



Companies editor

More companies are seeking advice about how to combat climate change litigation should the kinds of heavyweight suits launched in New York and elsewhere come to Australia.

Martijn Wilder, Baker & McKenzie partner in charge of global environmental markets and climate change, said the firm hadn't done much climate litigation in the past but the pace of inquiries from companies

cs Print a

# CBA hit with 'lawfare' from shareholders, green group over climate change



The Commonwealth Bank of Australia's woes are continuing, with a green activits group launching legal action on Tuesday on behalf of two mum-and-dad shareholders accusing the bank of falling to adequately disclose "climate change risk' in its annual report.

## Physical Risks

Natural disasters in 2017 caused overall losses of US\$ 340bn

# Chronic changes and more frequent and severe extremes of climate.







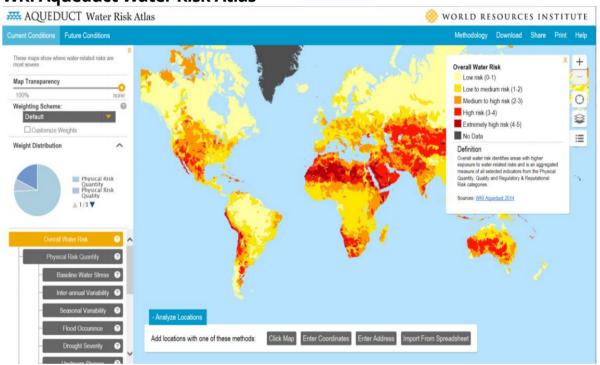




## Physical Risks

# Chronic changes and more frequent and severe extremes of climate.

**WRI Aqueduct Water Risk Atlas** 

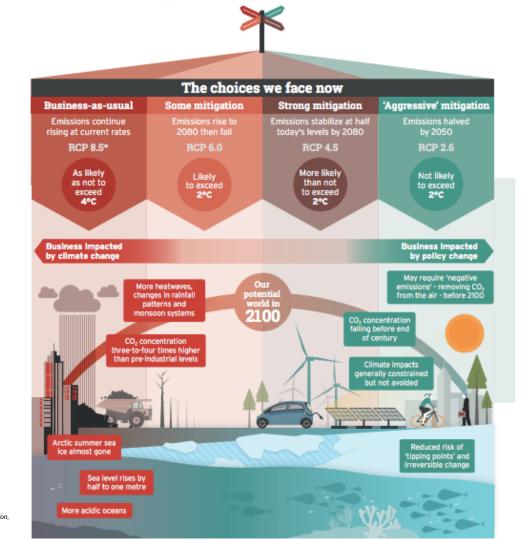




# Interplay between Transition and Physical Impacts







## Transition Scenarios and their Underlying Assumptions

2030, warming of 2.6°C by

2100, and 3.5°C after 2200

(p. 12)



-		_		_				
	Scenario Description		Model Details					
Scenario	Temp Impact Range and % Likelihood	Source and Data Visualization	Model	Underlying Assumption: Population	Underlying Assumption: Economics	Details: Non-Energy emissions sources <sup>30</sup>	Details: Timeframe	
IEA WEO 450 Scenario	2°C, with a likelihood of around 50%	IEA Special Report: Energy and Climate Change and WEO 2014	IEA World Energy Model (WEM)	World population to grow by 0.9% per year, from 7 billion in mid-2012 to 9 billion in 2040 (WEO 2014, pp. 42-44)	World GDP assumed to grow at a rate of 3.4% over 2012- 2040 (WEO 2014, pp. 39-42)	No (p. 35)	2012-2040	
ETP 2DS Scenario	2°C, with a likelihood of around 50% (p. 29)	ETP (Energy Technology Perspectives) 2016	ETP Model	Population to grow from 7.1 billion in 2013, to 9.4 billion in 2050 (p. 385)	Average World GDP growth for 2013-2050 is 3.2% (p. 385)	Yes (p. 29)	2013-2050	
Deep Decarbonizati on Pathways Project (DDPP)	Consistent with warming to less than 2°C with a "better than even" chance	DDPP 2015 Report		Expanded population growth of 17% from 2010-2050 across the 16 countries (p. 6)	Global average GDP growth rate of 3.1% per year (pp. 4- 5)	"Some of the individual country analyses consider sources of carbon emissions other than energy" (p. 4)	2010-2050	
IRENA REmap	$2^{\circ}$ C, if the lower end of CO <sub>2</sub> emissions reductions are achieved (p. 42)	IRENA: Roadmap for a Renewable Energy Future (Remap): 2016 edition & IRENA Working Paper: Synergies between Renewable Energy and Energy Efficiency		Population growth between 2010-2030 for 8 significant countries is in table 3 of the IRENA 'Synergies' paper	GDP change between 2010- 2030 for 8 significant countries is in Table 3 of the IRENA 'Synergies' paper	"The energy use of agriculture, forestry, and fishing, as well as non- energy use is excluded" p. 27, 2016 REmap Paper	2010-2030	
Greenpeace Advanced Energy [R]evolution	Aim to hold temperature increase to under 2°C (p. 59)	Greenpeace Energy [R]evolution (5th Ed)		Population expected to grow by 0.8% per year on average over the period of 2015-2050 from 7.3 Bn in 2009 to nearly 9.5 Bn in 2050	Average annual GDP growth rate of 3.1% between 2012- 2050	Yes - Final energy demand includes non- energy use (p. 317)	2012-2050	
IEA WEO Bridge Scenario	Aim to "keep the door to the 2°C goal open" through the energy transition. Note: this is NOT a 2°C scenario in itself.	IEA Special Report: Energy and Climate Change	IEA World Energy Model (WEM)	Population expected to grow by 0.9% per year, from an estimated 7 Bn in mid-2012 to 9 Bn in 2040 (WEO 2014, pp. 42-44)	World GDP assumed to grow at a rate of 3.4% over 2012- 2040 (WEO 2014, pp. 39-42)	No (p. 35)	2012-2030	
IEA WEO INDC Scenario	By 2040, all remaining carbon budget for a 50% change of 2°C will be used. If no stronger action after	IEA Special Report: Energy and Climate Change and Data/Tables	IEA World Energy Model (WEM)	Population expected to grow by 0.9% per year, from an estimated 7 Bn in mid-2012 to 9 Bn in 2040 (WEO 2014, pp.	World GDP assumed to grow at a rate of 3.4% over 2012- 2040 (WEO 2014, pp. 39-42)	No (p. 35)	2012-2030	

42-44)



## Parameters and Signposts within Transition Scenarios





-											
			Scenario								
			IEA WEO 450 scenario	ETP 2DS scenario	Deep Decarbonization Pathways Project (DDPP)	IRENA REmap	Greenpeace Advanced Energy [R]evolution				
		Energy efficiency	- Strong efficiency related policy action	Around 5100 GW of new capacity is avoided between 2016 and 2050.     A decrease in energy intensity is of almost two thirds is assumed from 2013 to 2050. (p. 31)	- Average energy intensity of GDP for the 16 DDPP countries as a whole falls 64% from ~8.2 MJ/\$ in2010 to 3 MJ/\$ in 2050. (p. 9) - Average Carbon Intensity of electricity falls from~530 gCO <sub>2</sub> /kWh in 2010, to ~40gCO <sub>2</sub> /kWh in 2050. (p. 9)	Building sector has the greatest energy savings. (p. 22, Synergies paper)     Efficiency gains from the deployment of REmap would keep the global Total Primary Energy Supply 5% below 2010 level. (p. 27, Synergies paper)	- Efficiency measures in the industry, residential and service sectors avoid the generation of about 16,700 TWh/a (by 2050] (p. 13)				
S police	Policy & Demand	CO <sub>2</sub> Price	- After 2020, a CO2 price is adopted in OECD countries. - Fossil fuel subsidies removed in all regions except the Middle East by 2035. CO2 prices in most OECD markets reach \$140/ton in 2040, up from -\$20/ton in 2020 (p. 45, WEO 2014)	Assumptions are that in the US Carbon taxes begin in2020 at \$35/tCO <sub>2</sub> , and increase linearly to\$210/tCO <sub>2</sub> by 2050.  - Where the current level of taxation is greater than this, taxes are maintained until this schedule catches up with them.	Note: "The choice of policy instruments depends on societal preferences;" therefore in the DDPPs, the importance of carbon pricing does vary, although it is of importance in all. (pp.39-41)	- A range of USD 17-80/t CO <sub>2</sub> is assumed for carbon prices (p. 26- 27, 2016 REmap paper)	- In contrast to the 2012 edition, the 2015 Energy [R]evolution analysis, CO <sub>2</sub> pricing is set aside. (p. 67)				
Key Drivers / Signposts		Energy Demand	- Global energy demand grows on average by only 0.6% per year; in 2040 demand is up 17% on 2012.	- Final energy demand to grow to 455EJ by 2050, up from 390 EJ in 2014. (p.32)	- Medium emissions/moderate income countries: Energy consumption peaks 2030-40. Fossil fuel consumption in 2050 = 2010 levels. (p.15) - High emissions/ high-income countries: Final energy demand falls 10% below 2010 levels by 2050.(p. 17)	- Global energy demand grows 30% in 2030 compared to levels today. (p. 14, Remap 2016 Paper)	- Primary energy consumption 433,000 PJ/a in 2050 (excluding non- energy consumption), down from 534,870 PJ/a today. (p.92) - Peak final energy demand reached in 2020 with a total of 355,000 PJ/a. (pp.12-13)				
achoologies.	lechnologies	Solar PV Deployment		- In 2050, urban rooftop solar PV is assumed to account for around 47% of global electricity generated by solar PV, and 9% of the electricity consumed in cities. (p. 284)	- Cumulative production of decarbonized energy(GW) from Solar PV, in all DDPP countries, grows as follows: 2010: 1GW, 2020: 275GW, 2030:823GW, 2040: 1752GW, 2050: 3254GW (p. 29)	- Solar PV power generation capacity is 1760 GW by 2030, up from 180GW in 2014 and 780 GW in the reference case (p. 67, 2016 REmap paper) - Solar PV power capacity increases at a rate of 99 GW/year in 2012-2030.	- Solar PV provides 14% of total electricity generation by 2030, employing 10.3 million people. - Total generation rises from 1,09 TWh in 2020, to 2,659 TWh in 2025, and 5,067 TWh in 2030. (p. 202)				
Emerging Technologies	Emerging	EV Deployment	- Sale of EVs exceed 40% of total passenger car sales worldwide in 2040. (p. 109, WEO Special Report) - Advanced biofuels and EVs reduce oil consumption by 13.8 mboe per day in 2040 (p. 123, WEO Special Report)	- 100 million EVs by 2030, up from 1 Million in 2016. (p. 253) - Annual sales growth of EVs assumed to be sustained, from 53% in 2014, to 66% through 2020 and to 39% through 2025. (p. 104)	- Production of EVs (per million): 2010: 0, 2020:32, 2030:134, 2040:333, 2050: 650 (p. 29)	- The number of electric vehicles reaches 160 million units in 2030 under the Remap scenario, up from 60 million in the reference case and 0.8 million in 2013/2014. (p. 102, 2016 REmap paper)					

#### Typical Categories of Climate-Related Risks and Opportunities

#### **Market and Technology Shifts**

Policies and investments to deliver a low carbon emissions economy.

- Reduced market demand for higher-carbon products/commodities
- Increased demand for energy-efficient, lower-carbon products and services
- New technologies that disrupt markets

#### Reputation

Growing expectations for responsible conduct from stakeholders, including investors, lenders, and consumers.

- Opportunity to enhance reputation and brand value
- Risk of loss of trust and confidence in management

#### **Policy and Legal**

An evolving patchwork of requirements at international, national, and state level.

- Increased input/operating costs for high carbon activities
- Threats to securing license to operate for high carbon activities
- Emerging concern about liabilities

#### **Physical Risks**

Chronic changes and more frequent and severe extremes of climate

 Increased business interruption and damage across operations and supply chains with consequences for input costs, revenues, asset values, and insurance claims



# Core Elements of Recommended Climate-Related Financial Disclosures



#### Governance

The organization's governance around climate-related risks and opportunities

#### **Strategy**

The actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning

#### **Risk Management**

The processes used by the organization to identify, assess, and manage climate-related risks

#### **Metrics and Targets**

The metrics and targets used to assess and manage relevant climate-related risks and opportunities

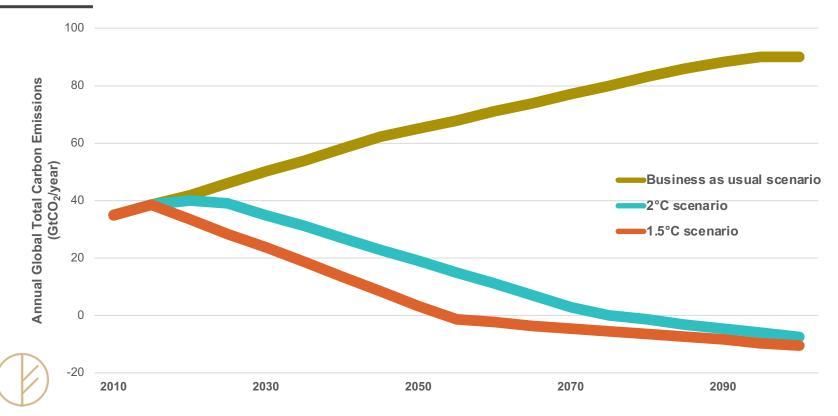
# **Nations Unies**

onférence sur les Changements Climatiques

COP21/CMP11



## 1,000 Gigatonnes of CO<sub>2</sub> remains to be emitted











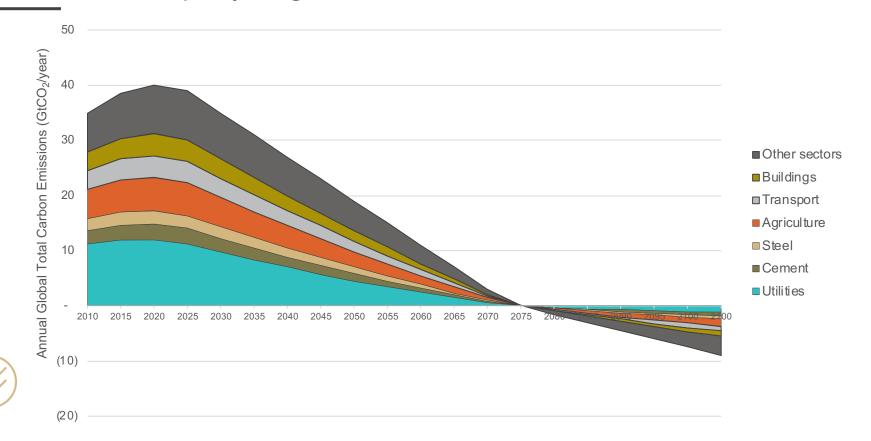




# A method for setting corporate emission reduction targets in line with climate science



# The Sectoral Decarbonization Approach: From climate science to individual company targets



#### **Target Recalculation**

- Targets are fluid and will require reassessment as a company evolves (i.e. no locked in risk for commitment)
- To ensure consistent tracking of performance over time, the target should be recalculated, as needed, to reflect significant changes that would compromise its relevance and consistency.
- A target recalculation should be triggered by significant changes in:
  - Company structure (e.g. acquisition, divestiture, mergers, insourcing or outsourcing)
  - Growth projections
  - Data used in setting the target (e.g. discovery of significant errors or a number of cumulative errors that are collectively significant)
  - Inventory processes (this will require a recalculation of the base year inventory)
  - Other projections/assumptions used with science-based target-setting methods
- The SBTi recommends that companies check the validity of their target projections annually.
- At a minimum, targets should be reassessed every five years to ensure alignment to the latest climate science. The company should notify the SBTi of any significant changes and report these major changes publicly, as relevant.



## SBT examples



Olam International Ltd. commits to reduce absolute scope 1 and 2 GHG emissions 50% by 2030 and 100% by 2050 from a 2017 base year, and commits to reduce scope 3 GHG emissions 50% per tonne of agricultural product by 2030 and absolute scope 3 GHG emissions 67% by 2050



Multi-national food company, Danone commits to reduce scope 1 and 2 GHG emissions 30 percent by 2030, from a 2015 base year. Danone also commits to reduce scope 1, 2 and 3 emissions per ton of sold product 50% by 2030, from a 2015 base year.



Walmart commits to reduce absolute scope 1 and 2 emissions 18% by 2025, from 2015 levels. Walmart will also work to reduce  $CO_2$ e emissions from upstream and downstream scope 3 sources by one billion tonnes between 2015 and 2030.



# ProjectGigaton





Prevent

1 Billion metric
tons of CO2e
emissions









#### **Select Suppliers with Meaningful Targets**

#### DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

#### Americas

Adobe Systems Inc. Advanced Micro Devices, Inc. Levi Strauss & Co. AECOM

Autodesk, Inc. Bacardi Limited Ben & Jerry's Biogen Inc.

Cisco Systems, Inc.

Colgate Palmolive Company Dell Inc.

Farmer Bros. Co Gap Inc.

General Mills Inc. **Hewlett Packard** 

Kellogg Company

Hilton

Host Hotels & Resorts, Inc.

HP Inc

Las Vegas Sands

McDonald's Corporation

Motorola Solutions Natura Cosméticos SA NIKE, Inc.

NRG Energy Inc PepsiCo. Inc.

Pfizer Inc.

Philip Morris International Procter & Gamble Company

Schreiber Foods Stanley Black and Decker

Target Corporation Wal-Mart Stores, Inc. Xerox Corporation

+75 more

#### Europe

AB InBev ACCIONA S.A. AkzoNobel AstraZeneca AXA Group **BNP** Paribas

**British Telecom** Capgemini UK Carlsberg Group Carrefour Coca Cola

CTT - Correios de Portugal SA Daimler AG

Danone Electrolux Eneco Enel SpA

Ericsson Group Ferrovial H&M

Husqvarna AB IKFA

ING Group Italcementi Kering Kingspan

Laing O'Rourke London Stock Exchange L'Oréal

Marks & Spencer

Nestlé Novo Nordisk A/S

**Proximus** PSA Peugeot Citroen PUMA SE

Renault SAP SE

SCA Hygiene AB Schneider Flectric Suez Environnement

Swisscom Symrise AG **TELEFÓNICA** 

Tesco TETRA PAK Thalvs UBM plc

Unilever plc Veolia Environnement Verbund AG

+165 more

Africa

#### Asia

Ambuja Cement Asahi Group Holdings China Steel City Developments

Bille L

Dai Nippon Printing Daiichi Sankyo Co., Ltd. Mahindra World City Daikin Industries, Ltd.

Dalmia Bharat **FUJIFILM Holdings** Corporation

**Fujitsu Limited** Hindustan Zinc Limited Hitachi Construction

Machinery Hitachi, Ltd

HK Electric Investments TOYOTA HONDA **KAO** Corporation

Kawasaki Kisen Kaisha **KDDI** Corporation

+83 more

Kirin Holdings Co Ltd Komatsu Ltd. Konica Minolta, Inc. LG Life Sciences LIXIL Group

Nippon Sheet Glass **Panasonic Corporation** 

PTT Global Chemical Ricoh Co., Ltd. Suntory Beverage

Singtel / Optus SONY Corporation

Taiwan Mobile Co., Ltd TATA CHEMICALS YAMAHA

Yokohama Rubber Yunus Textile Mills Limited

Auckland Airport Australian Ethical Bank Australia Contact Energy Dexus

> **Edge Environment Enviro-Mark Solutions**

Investa Kiwi Property Group **New Zealand Post Origin Energy** SKYCITY Entertainment Teachers Mutual Bank

+7 more

Oceania

Westpac FRASERS PROPERTY

#### **Emira Property Fund** Exxaro Resources Ltd. Mediclinic Southern Africa Netcare Limited Pick 'n Pay Stores Ltd

Safaricom Limited

The SPAR GroupTiger Brands Tongaat Hulett Ltd Woolworths Holdings Ltd **Growthpoint Properties** Virgin Active South Africa



#### Summary

- Investors are asking for Climate-related Financial Disclosures
- Four pillars:
  - Governance
  - Strategy
  - Risk management
  - Targets and Metrics
- Scenarios analysis is at the heart of TCFD
  - Market and Technology Shifts
  - Reputation
  - Policy and Legal
  - Physical Risk





DRIVING AMBITIOUS CORPORATE CLIMATE ACTION



Science-based targets is driving supply chain de-carbonisation

